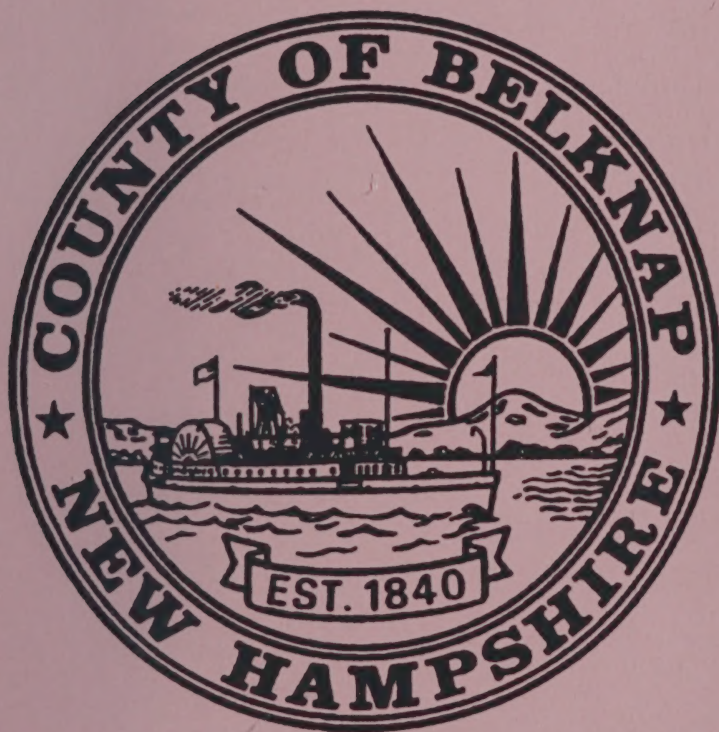


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ANNUAL REPORT
of the
COMMISSIONERS
of the
COUNTY OF BELKNAP



For the Year Ending
December 31, 1995

BELKNAP COUNTY ANNUAL REPORT

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BELKNAP COUNTY ANNUAL REPORT

BELKNAP COUNTY ANNUAL REPORT

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1995 Slate of Belknap Officers

COMMISSIONERS

Mark E. Thurston, Chairman • Sanbornton
Norman C. Marsh, Vice-Chairman • Gilford
Wesley J. Colby, Clerk • Laconia

COUNTY TREASURER

Robert E. Corbin • Belmont

COUNTY ATTORNEY

Lauren J. Noether • Tilton

SHERIFF

Stephen G. Hodges • Meredith

CLERK OF SUPERIOR COURT

Dana W. Zucker • Gilford

JUDGE OF PROBATE

Christina M. O'Neill • Laconia

REGISTER OF PROBATE

Estelle J. Dearborn • Laconia

DEPUTY REGISTER OF PROBATE

Lorraine V. Robie

REGISTER OF DEEDS

Rachel M. Normandin • Laconia

DEPUTY REGISTER OF DEEDS

Judith A. Livernois • Sanbornton

SUPERINTENDENT DEPARTMENT OF CORRECTIONS

Walter R. Newcomb • Centre Harbor

ADMINISTRATOR OF THE NURSING HOME

Robert M. Chase • Laconia

COUNTY MEDICAL REFEREE

Paul Sylvester, A.D.M.E.

Kim Fallon, A.D.M.E.

Wayne DiGeronimo, A.D.M.E.

COUNTY FINANCE DIRECTOR

Philip P. Daigneault • Laconia

HUMAN SERVICES ADMINISTRATOR

Carol N. Schonfeld • Concord

SUPERINTENDENT OF BUILDINGS & GROUNDS

D. William Jenkins • Thornton

COUNTY CHAPLAINS

Reverend Madelyn Klose

Reverend Roger Bilodeau

Reverend Nelson Boucher

1995
Belnap County Convention
(Legislative Delegation)

- District No. 1 CENTRE HARBOR & MEREDITH**
Thomas Boriso
David Lawton
- District No. 2 NEW HAMPTON, SANBORNTON & TILTON**
Francine Wendelboe
Robert LaFlam
- District No. 3 BELMONT**
Thomas Cain
John Thomas
- District No. 4 GILFORD**
George Hurt
James Johnson
- District No. 5 ALTON, GILMANTON & BARNSTEAD**
Alice Ziegra
Paul Golden
Linda Smith
- District No. 6 NEW HAMPTON, SANBORNTON, TILTON, BELMONT,
GILFORD, ALTON, GILMANTON & BARNSTEAD**
Gordon Bartlett
- District No. 7 LACONIA (Elected At-Large)**
Thomas Rice
Ralph Rosen
Robert Lawton
Robert Turner
Glenn Dewhirst
Robert Holbrook
- EXECUTIVE COMMITTEE:**
Gordon E. Bartlett
Alice S. Ziegra
David M. Lawton
Thomas G. Cain
Robert G. Holbrook
Ralph J. Rosen
Robert M. Turner

REPORT OF THE BELKNAP COUNTY COMMISSIONERS

1995 was again a busy year for the Commissioners. Wes Colby joined the Commission representing District 1, replacing Ed Chertok who retired after 16 years as a Commissioner. Ed and his wife Polly, are now spending more of the year in Florida where Ed is enjoying a new hobby—surfing the Internet.

The Commissioners appointed the following people to serve on a Building Committee for the planning of a renovation/addition at the Nursing Home: **Alan MacRae, Belmont-Chairman; Henry Lipman, Laconia; Rep. Tom Rice, Laconia; Rep. Linda Smith, Alton; Rep. Alice Ziegler, Alton; Edith Mongo, Selectperson-Meredith; Rep. Glenn Dewhirst, Laconia; Rep. Fran Wendleboe, New Hampton; Dave Caron, Administrative Assistant, Gilford; William Combs, New Hampton; Heber Feener, Selectman-Tilton; Helen Dahood, Laconia; William Schmalberger, Laconia; and Robert Moore, Belmont.**

The Building Committee has been busy all year first determining what facility improvements are needed at the Nursing Home, then recommending the hiring of an architect and now presiding over the development of the actual plans, specifications and costs for the facility. This project will receive 69% federal medicaid funding. It is the hope of the Commissioners that this project will be bid during the first quarter of 1996. The Building Committee has also been active in planning what use will be made of the portion of the old Nursing Home being vacated by the new construction. Currently, the Building Committee is planning this space to accommodate the Sheriff's Department and the County Cooperative Extension service, now housed in rented space. Plans and specifications are now being developed for the reuse of this space. Final decisions regarding this space are also expected in the 1st quarter of 1996.

Another major effort during 1995 was the requirement to obtain a Certificate of Need from the State of New Hampshire for the Nursing Home project. We are happy to report that, after completing the lengthy process, the County was granted a Certificate of Need in November.

Commissioner Thurston, Chairman of the Commission, was very active, along with the NH Association of Counties, in the final negotiations over House Bill 32. As you may recall this was the bill calling for the reorganization of the Department of Health and Human Services to

accomplish some thirty million dollars in savings annually. We are happy to report that Belknap County came through these negotiations with in that there will be no negative financial impact from this major reorganization on the County.

As we look ahead to 1996 we are anticipating fundamental changes in the way government does business at all levels. It is anticipated that many federal programs will be remanded back to the states, funded by the way of block grants. The Commission will be watching these developments closely to be sure that no obligations, formally the responsibility of the Federal or State governments, get handed down to the Counties without full funding.

The Commission wishes to thank the Department Heads and Employees of the County for their dedication and hard work during 1995. The taxpayers of the County can be proud of the quality services being offered by our various departments. The Building Committee, and particularly its Chairman Alan MacRae, deserve a special thanks for their outstanding volunteer work in behalf of the County. Last, but certainly not least, we want to recognize the County Delegation and its Executive Committee for their cooperation on many issues during the year.

Respectfully submitted,

Mark E. Thurston, Chairman

Norman C. Marsh, Vice Chairman

Wesley J. Colby, Clerk

SUB-COMMITTEE ON FIRE DISPATCH BELKNAP COUNTY CONVENTION

MINUTES OF MEETING January 27, 1995

The meeting was called to order by the chair, Rep. Robert H. Turner, at 10 a.m.

Members present: Representatives Turner, Rice, Johnson, B. Lawton, Delegation Chair Rep. Bartlett (for part of the meeting), and both Administrators, Chief Skantze and Rich Heinis.

Administration presented a full budget showing 1994 budgeted, 1995 proposed and requested in all line items and projected income. The department request was for \$421,190; The Commissioners' proposed \$404,100.

After discussing all aspects of their budget, the Sub-Committee agreed to recommend that the full delegation authorize appropriation of \$411,907. This amount is \$7,807 more than the Commissioners' recommendation in their budget proposal.

Increase is to provide for increases in personnel salaries and Administration salaries, an increase in administration medical insurance, a new position for a part-time bookkeeper/secretary, and dispatcher's training (APCO). These increases amount to \$7,807.00.

The county share of the total recommendation is \$209,545. Outside of county share is \$202,362. Total recommended appropriation \$411,907.

This is recommended to the full delegation for the appropriation for the county Fire Dispatch.

Vote: 3-0 in favor of the recommendation. Chair did not vote but concurred with the vote.

Respectfully Submitted

Robert H. Turner
Chair, Sub-Committee
for Fire Dispatch

WAGES AND SALARY RECOMMENDATIONS

| | Current | Comm'r's Proposed | % | Committee Proposed | Pct. | Dollar Increase |
|----------------------|---------|----------------------|-----|-----------------------|--------|--------------------|
| 1. Nursing Home Ad. | 52,311 | 54,927 | 5% | 54,403 | 4% | 2,092 |
| 2. Finance Director | 48,928 | 51,375 | 5% | 50,885 | 4% | 1,957 |
| 3. Nursing Services | 44,281 | 46,495 | 5% | 46,052 | 4% | 1,771 |
| 4. Con'tns Superin't | 43,645 | 45,827 | 5% | 45,391 | 4% | 1,746 |
| 5. Asst. Cty. Atty | 38,031 | 39,172 | 3% | 39,172 | 3% | 1,141 |
| 6. Human Serv. Dir. | 34,946 | 36,693 | 5% | 36,344 | 4% | 1,398 |
| Totals | 262,142 | 274,489 | 4.7 | 272,247 | 3.71 % | 10,105 |
| Increase | | 12,347 | | 10,105 | | |

SUB-COMMITTEE ON WAGES BELKNAP COUNTY CONVENTION

MINUTES OF MEETING January 30, 1995

Chair Rep. Robert Turner, opened the meeting at 10 a.m.

Members present: Representatives Turner, Boriso, Rosen, Hurt, Delegation Vice-Chair Ziegra, Commissioner Thurston.

A handout was presented to each member comparing current salaries of all department heads with the Touche Ross 86 Maximums and showing the excess over the current salaries as compared to the maximums. These sheets were obtained from the Finance Director's Office. The information was used to compare with the recommended salaries of Department Heads by the County Commissioners.

After much discussion on the raises, a motion was made to increase all Department Head salaries by 4% and the Assistant County Attorney by 3 % on that position's anniversary date.

Motion made by Rep. Boriso, seconded by Rep. Hurt. Following discussion, vote was taken and passed, 3-0 in favor. The Chair did not vote but concurred with the vote.

It was recommended by the Committee that, starting next year, the Wage Sub-Committee make recommendations on the court house maintenance supervisor's salary.

It was a recommendation of the sub-committee that the county commissioners be instructed to consider entering into a study of all department head positions, including the Court House Maintenance Supervisor, similar to the 1986 Touche Ross study, and report back to the full delegation their decision at its last meeting in March.

Respectfully Submitted,
Rep. Robert H. Turner
Chair, Wages Sub-Committee

Enclosure: Salary sheet showing current salaries, commissioners proposed salaries and the Wages Committee recommendation.

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF THE MEETING
February 6, 1995**

The meeting was called to order at 7:10 p.m. at the Belknap Court Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Dewhirst, Hurt, Johnson, Laflam, David Lawton, Robert Lawton, Rice, Rosen, Thomas, Turner, Wendelboe and Ziegra. Absent were Rep. Boriso, Cain, Golden, Holbrook and Smith

Chairman Bartlett recognized Rachel Normandin, Register of Deeds who addressed the delegation relative to issues before the state legislature that potentially will impact the county registry.

Next Chairman Bartlett opened the meeting for a presentation of the county budget by department. Each area of the budget was discussed by a representative of that respective department.

COMMISSIONERS BUDGET:

Commissioner Mark Thurston,

Rep. Turner Moved and Rep. Seconded a motion to allow commissioner's to expend funds as necessary to complete the proposed trip to Washington, D.C. up to \$1500 expenditure until such time as the budget is approved by the delegation. Motion passed, voice vote.

FINANCE BUDGET:

Philip Daigneault, Finance Director

COUNTY ATTORNEY BUDGET:

Lauren Noether, County Attorney

REGISTRY OF DEEDS BUDGET:

Rachel Normandin, Register of Deeds

SHERIFF'S DEPARTMENT BUDGET:

Rep. Rice, sub-committee chairman

COURTHOUSE MAINT. BUDGET:

Rep. Laflam, sub-committee chairman

HUMAN SERVICES BUDGET:

Carol Schonfeld, Human Services Director

Rep. Wendelboe raised concern that the Care of Children line item wasn't recommended by the Children & Youth sub-committee of which she is a member. Chairman Bartlett noted that the line item was court ordered payments by the county and could not effectively be reduced by the delegation.

HOUSE OF CORRECTIONS BUDGET

Rep. Rice, sub-committee report

FIRE DISPATCH BUDGET:

Rep. Turner (sub-committee minutes attached)

NURSING HOME BUDGET:

Rep. Dewhirst sub-committee report

WAGES BUDGET:

Rep. Turner then presented the recommendations of the wages sub-committee (minutes attached). Proposed were 4% increases in department head salaries and a 3% increase for Assistant County Attorney position.

At 9:35 p.m. motion was made and seconded to adjourn. Adjourned. The next meeting of the Belknap County Delegation is scheduled for March 6, 1995 at 7:00 p.m. at the Belknap County Courthouse for purposes of a public hearing in the county budget.

Respectfully submitted,

REP. DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF THE MEETING
March 6, 1995**

The meeting was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Cain, Dewhirst, Golden, Holbrook, Hurt, Johnson, Laflam, David Lawton, Rice, Rosen, Smith, Thomas, Turner, Wendelboe and Ziegler. Absent was Rep. Robert Lawton.

Chairman Bartlett opened the public hearing on the county budget.

County Registrar, Rachel Normandin was recognized and informed the delegation that the town of Gilmanton was the first to order county deeds information electronically via CD-ROM media issued by the registry. The registry revenue / expense accounts were adjusted accordingly.

QUESTION, Rep Holbrook: regarding "Health Care Bonus" in budget.

P. Daigneault responded that this bonus is paid to county employees for not participating in the health care plan being offered to them.

QUESTION, Rep Turner: (Courthouse Budget) why elevator maintenance increased by 420%. Commissioner Thurston responded that federal ADA mandates have been and continue to be difficult and expensive to comply with.

QUESTION, Rep Wendelboe: (H.O. Corrections Budget) why "Water" & "Sewer" line item budgets had been increased well-above actual expenditures. Commissioner Thurston and the H.O.C. Subcommittee agreed it was an oversight and recommended reducing each line by \$500.

OUTSIDE AGENCIES: Belknap County Economic Development Council (BCEDC)... The following members of the public spoke in favor of fully funding the Belknap County Economic Development Council (BCEDC) at \$100,000, the level which that agency originally requested: Senator Carl Johnson, Meredith; Eliza Leadbeater, BCEDC Exec. Dir.; Commissioner Wes Colby, Laconia; Selectman Edith Mongo, Meredith; Former State Rep. Niel Young, Laconia; Selectman Jim Hughes, Meredith; Peter Russell, Meredith town manager; Jeff Dutton, Laconia; Rick Demark, Laconia.

The subcommittee recommendation, \$82,000, reduced the BCEDC request by the amount returned by BCEDC (18,000) at the end of FY94.

At 9:30 p.m. Rep Ziegler moved and Rep Dewhirst seconded a motion to adjourn. Adjourned. The next meeting of the Belknap County Delegation is scheduled for Monday March 13, 1995 at 7:00 p.m. at the Belknap County Courthouse.

Respectfully submitted,
DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF THE MEETING
March 13, 1995**

The meeting was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Cain, Dewhirst, Golden, Holbrook, Hurt, Johnson, Laflam, David Lawton, Robert Lawton, Rice, Rosen, Smith, Thomas, Turner and Ziegra. Rep Wendelboe was absent.

Philip Daigneault, County Finance Director, briefly discussed the findings of the auditor's report on the Nursing Home budget: a bill for \$25,000 was not entered in the FY94 accounting records and would have to be added to the budget. Adjustments were made to appropriate budget amounts.

A discussion and vote on each section of the county budget followed:

COMMISSIONERS BUDGET: After discussion, Rep Rice moved and Rep Turner seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

FINANCE OFFICE BUDGET: After discussion, Rep Turner moved and Rep Ziegra seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

COUNTY ATTORNEY BUDGET: After discussion, Rep Turner moved and Rep Rice seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

REGISTER OF DEEDS BUDGET: After discussion, Rep Thomas moved and Rep Turner seconded a motion to fund the Registry budget in the amount of \$361,342. Passed, voice vote.

SHERIFF'S DEPARTMENT BUDGET: After discussion, Rep Smith moved and Rep Ziegra seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

MEDICAL REFEREE: Rep Thomas moved and Rep Rice seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

COURT HOUSE MAINTENANCE: After discussion, Rep Rice moved and Rep Golden seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

HUMAN SERVICES: After discussion, Rep Ziegra moved and Rep Golden seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

DEPT OF CORRECTIONS: After discussion, Rep Rosen moved and Rep Dewhirst seconded a motion to fund the Department of Corrections budget at \$1,497,222. Passed, voice vote.

NURSING HOME: After discussion, Rep Dewhirst moved and Rep Golden seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

OUTSIDE AGENCIES.....

DELEGATION EXPENSE: After discussion, Rep Turner moved and Rep Holbrook seconded a motion to fund the delegation expense in the amount of \$7,000. Passed, voice vote.

CO-OP EXTENSION: After discussion, Rep Smith moved and Rep Cain seconded a motion to accept the budget recommendation of the subcommittee. On a roll call vote Reps Boriso, Cain, Golden, Holbrook, Johnson, Laflam, Smith, Thomas and Turner voted "YES". Reps Dewhirst, Hurt, D. Lawton, R. Lawton, Rice, Rosen, and Ziegler voted "NO". Motion passed, 9-7.

LAKES REGION FIRE DISPATCH: Rep Turner moved and Rep Rice seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

CONSERVATION DISTRICT: After discussion, Rep Holbrook moved and Rep Turner seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

BCNH TRANSFER OF FUNDS: After discussion, Rep Thomas moved and Rep Cain seconded a motion to fund this line item in the amount of \$168,000. Passed, voice vote.

LAKES REGION MENTAL HEALTH: After discussion, Rep Rosen moved and Rep Hurt seconded a motion to budget this line item in the amount of \$43,371. On a roll call vote Reps Boriso, Dewhirst, Hurt, Johnson, Laflam, D. Lawton, R. Lawton, Rice, and Rosen, voted "YES". Reps Cain, Golden, Holbrook, Smith, Thomas, Turner, and Ziegler voted "NO". Motion passed, 9-7.

AIRPORT AUTHORITY: Rep Rice moved and Rep Holbrook seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

CAP-MEALS ON WHEELS: Rep Holbrook moved and Rep Boriso seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

CAP-TRANSPORTATION: After discussion, Rep Holbrook moved and Rep Ziegler seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

CAP-FAMILY PLANNING: After discussion, Rep Holbrook moved and Rep Turner seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

CAP-PRE NATAL CARE: After discussion, Rep Smith moved and Rep Ziegra seconded a motion to accept the budget recommendation of the subcommittee. Passed, voice vote.

HORIZONS COUNSELING: After discussion, Rep Turner moved and Rep Holbrook seconded a motion to accept the budget recommendation of the subcommittee. On a roll call vote Reps Holbrook, Smith, Turner voted "YES". Reps Boriso, Cain, Dewhirst, Golden, Hurt, Johnson, Laflam, D. Lawton, R. Lawton, Rice, Rosen, Thomas and Ziegra voted "NO". Motion failed, 3-13.

BCEDC: After discussion, Rep Cain moved and Rep Thomas seconded a motion to fund the BCEDC budget in the amount of \$100,000. On a roll call vote Reps Boriso, Cain, Dewhirst, Hurt, Johnson, Laflam, D. Lawton, R. Lawton, Rice, Rosen, Smith and Thomas voted "YES". Reps Golden, Holbrook, Turner and Ziegra voted "NO". Motion passed, 12-4.

COUNTY WAGES: After discussion, Rep Turner moved and Rep Rosen seconded a motion to accept the budget recommendation of the subcommittee, increasing total wages by 3.71% or \$10,105. Passed, voice vote.

MOVE TO ADOPT BUDGET: Rep D. Lawton then moved to adopt the 1995 Belknap County Budget authorizing General Fund Expenditures in the amount of \$9,080,001. and Nursing Home Expenditures in the amount of \$4,084,513., and that the Belknap County Treasurer be authorized to raise by taxation the amount of \$7,025,000. Motion was seconded by Rep Turner. Passed, voice vote.

MOTION ON TRANSFERS: Rep D. Lawton then moved that all funds appropriated for all line-items of the 1995 Belknap County Budget shall be non-transferrable without prior approval of the Executive Committee or the full Delegation in accordance with RSA 24:14, except that the Commissioners are authorized to transfer funds within each department from line-item to line-item in an amount not to exceed \$2,500.00 on any given instance. A report of said transfers shall be submitted to the Delegation monthly. Motion was seconded by Rep Rice. Passed, voice vote.

MOTION FOR HOUSEKEEPING PERMITTED BY THE CLERK: Rep D. Lawton then moved to authorize the Clerk to make such non-monetary changes to the budget as may be necessary to submit the final budget to the Department of Revenue Administration. Motion was seconded by Rep Turner. Passed, voice vote.

At 9:00 p.m. motion was made and seconded to adjourn. Adjourned. The next meeting of the Belknap County Delegation will be to consider a supplemental budget for Gunstock Area when their budget is finalized.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
March 28, 1995**

The meeting was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Cain, Dewhirst, Holbrook, Hurt, Johnson, Laflam, David Lawton, Rice, Rosen, Smith, Thomas, Turner, Wendleboe and Ziegra. Absent were Reps Golden and Robert Lawton.

Rep Rosen was recognized and addressed an amendment to HB 25, the capital budget, relative to the prison facility located at the former state school property. The amendment proposed by Rep Donna Sytek would repeal the sunset date for the prison program as well as remove the cap on the number of prisoners housed at the facility.

It was agreed by the delegation to fight this amendment on Thursday, April 4th when the bill would be brought to the floor of the house for debate/voting. The tactic that was agreed to was as follows: Rep Holbrook divide the question of the amendment from the rest of HB 25; Rep Holbrook will speak in opposition to the amendment; Rep Robert Hawkins will speak next followed by Rep Linda Smith; Rep Holbrook will conclude with a parliamentary inquiry.

Rep Laflam then moved and Rep Turner seconded a motion to approve the strategy proposed tonight. Passed, voice vote.

At 8:10 p.m. Rep Turner moved and Rep Ziegra seconded a motion to adjourn. Adjourned.

Respectfully submitted,
DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
April 17, 1995**

The meeting was called to order at 7:05 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Cain, Dewhirst, Holbrook, Hurt, Johnson, Laflam, David Lawton, Robert Lawton, Rice, Rosen, Smith, Thomas, Turner, Wendleboe and Ziegler. Rep. Golden was absent.

Chairman Bartlett recognized John Vorel, Executive Director of Gunstock, who presented Gunstock's requested county appropriation.

Rep Boriso asked how long before total Gunstock debt is paid off. Mr. Vorel responded that it will be paid off by the year 2005.

Russ Dumais from Gilford (public): recommended that the delegation initiate a feasibility study to find alternate uses for Gunstock Area during the summer season - specifically suggesting leasing out the property for a private enterprise rather than the county getting involved in funding more capital intensive projects at Gunstock.

Rep Rosen then moved and Rep Ziegler seconded a motion that the county appropriate \$595,000 to the Gunstock Area for FY95/96 as requested by Gunstock. Motion passed, voice vote.

Rep Thomas moved and Rep Turner seconded the following motion: Resolved that pursuant to the authority of chapter 399:15, 1959 laws as amended, to authorize the Treasurer of Belknap County to issue notes, on the concurrence of not less than four members of the Gunstock Area Commission, in the amount of \$850,000.00 on such terms and conditions as shall be negotiated by the Gunstock Area Commission. Said notes are issued in anticipation of revenues at Gunstock Ski Area and shall have a maturity date of not later than April 1, 1996. All notes issued pursuant to this authority shall contain an express provision that all fees, fares, and tolls as authorized by statute shall continue to be collected until such notes have matured. The Gunstock Area Commission shall pay the principal and interest on said notes out of revenues collected by Gunstock Area. Motion passed unanimously, voice vote.

Rep Turner noted an error in the documentation presented by the Wages Subcommittee when it presented a budget recommendation to the full delegation at the March 6, 1995 meeting. The correction made was that the Nursing Services Director line-item was increased by \$1,300.

At 9:30 p.m. Rep Ziegler moved and Rep Dewhirst seconded a motion to adjourn. Adjourned.

Respectfully submitted,
DAVID M. LAWTON, Clerk
Belknap County Delegation

Commissioners Proposed Increases for Department Heads 1995

| Position | Current | Proposed | Pct. |
|-----------------------------|--------------------|-------------------|-------------|
| Nursing Home Administrator | 52,311.00 | 54,927.00 | 5% |
| Finance Director | 48,928.00 | 51,375.00 | 5% |
| Nursing Services Director | 44,281.00 | 46,495.00 | 5% |
| Corrections Superintendent | 43,645.00 | 45,827.00 | 5% |
| Assistant County Attorney * | 38,031.00 | 39,172.00 | 3% |
| Human Services Director | 34,946.00 | 36,693.00 | 5% |
| Totals | 262,142.00 | 274,489.00 | |
| Increase | \$12,347.00 | | 4.7% |

*** Position is presently filled with a full-time, temp. Position will be filled on a permanent basis for ensuing year.**

April 17, 1995

Representative Gordon Bartlett
Chair, Belknap County Delegation
Belknap County Courthouse
Laconia, NH 03246

Gunstock's request for County Subsidy, 1995-96

Dear Representative Bartlett:

I have had an opportunity to review Gunstock's request for an appropriation of \$595,000 from County taxpayers for the ensuing year. Gunstock's use of its accumulated surplus from previous years to soften the burden caused by this year's poor weather is appropriate, and the Delegation is urged to support the request.

I believe that everyone agrees that Gunstock's management has succeeded in maximizing revenues from its ski product and other summer offerings. However, a review of Gunstock's overall financial performance leads to the conclusion that the current recreational products will never be able to sustain its current, and future, debt load. My position is supported as follows:

a) I am concerned about the impact, upon Gunstock, of the consolidations of ski areas both here in the Northeast and nationally. Just recently, SKI Ltd. added Waterville Valley to its stable of areas which include Killington, Mt. Snow, Okemo, Sugarloaf and others. The controlling interest in Attitash was recently sold to a group which also owns Sugarbush and Sunday River. Although Gunstock has recently climbed to third in New Hampshire, in terms of skier visits, I expect our facility to drop behind Attitash shortly. Additionally, I expect it will be difficult for Gunstock to maintain its relative position in the marketplace competing against these groups, resulting in less revenues to sustain its operations.

b) Since the early 1970's we have experienced different climatic changes which results in a different approach to ski resort budgeting. In the past, ski areas typically viewed its operation in ten year cycles, consisting of 2 great years, 2 poor years and 6 decent years. Warmer and more snowless winters require ski area operators to estimate budgets based upon five poor years and five decent seasons.

A review of Gunstock's budgeting and actual performance through the years will show that, with a typical winter, Gunstock continues to require a county subsidy of approximately \$400,000 each year.

c) Included within Gunstock's budget submission is a list of outstanding debts. Although long term debt service schedules were not included, a review of each bond's maturity leads to the conclusion that Gunstock's

debt will not appreciably decrease in the foreseeable future.

Additionally, as Gunstock points out, the capital improvements associated with the Area's reconstruction are entering their ninth season. There does not appear to be any significant time lag in the future when current debt is retired and new financing sought for replacement capital equipment. Given this expense picture, coupled with the estimated drag on revenues as cited above, it does not appear that Gunstock will be in any position to sustain its own expenses with the current variety of products offered.

I believe that Gunstock and County taxpayers would be best served by turning our attention to the feasibility of generating additional revenues during Gunstock's "other seasons" to help fund both general fixed costs and the ski facilities' debt. As stated previously, I believe Gunstock has just about maximized revenues from current offerings, and requires new services to enhance its profitability. Instead of annually subsidizing Gunstock's operations, I would prefer to see an investment into the feasibility of providing other offerings in the three remaining seasons, with the goal of returning Gunstock to self-sufficiency.

Briefly restated, my position is as follows:

1) Ski area consolidation will make it increasingly difficult for Gunstock to maintain its market position.

2) Warmer weather and reduced revenues throughout the industry will make it increasingly difficult for Gunstock to entirely support its debt.

3) Gunstock's current debt service load and aging capital infrastructure will result in additional capital expense, and county subsidy, once current debt is retired.

4) County taxpayers would be better served investing in improvements for new offerings in Gunstock's "other season" than simply subsidizing winter operations.

5) The County Delegation should earmark \$30,000 in this budget to obtain professional services to develop a feasibility study of other recreational offerings outside of the winter months, with the stated goal of sharing in the Area's general administrative costs and helping to retire the ski-related debt.

It is time to focus attention on seeking methods and avenues to diversify Gunstock's revenue stream, thus removing Gunstock from county tax rolls.

Sincerely,

Russell R. Dumais

CASH FLOW ANALYSIS-GUNSTOCK

| REVENUE AND EXPENDITURE GROUP | 1991-92 ACTUAL | 1992-93 ACTUAL | 1993-94 ACTUAL | 1994-95 ACTUAL | 1995-96 ORIGINAL BUDGET |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|
| COST OF SALES-DIRECT LABOR | \$ 697,522.00 | \$ 848,291.00 | \$1,045,251.00 | \$1,024,489.00 | \$1,041,566.00 |
| MERCHANDISE FOR RESALE | \$ 190,586.00 | \$ 222,355.00 | \$ 286,093.00 | \$ 279,716.00 | \$ 276,788.00 |
| COST OF SALES-REPAIRS, SUPPLIES | \$ 203,295.00 | \$ 344,759.00 | \$ 411,444.00 | \$ 428,894.00 | \$ 485,580.00 |
| FACILITY REPAIR & MAINT. | \$ 383,460.00 | \$ 385,638.00 | \$ 461,929.00 | \$ 477,588.00 | \$ 532,775.00 |
| GENERAL EXPENSES | \$1,770,266.00 | \$1,956,214.00 | \$2,071,889.00 | \$2,034,114.00 | \$2,153,652.00 |
| DEBT & CAPITAL | \$1,665,743.00 | \$1,422,804.00 | \$1,526,574.00 | \$1,530,981.00 | \$1,351,988.00 |
| TOTAL EXPENSES | \$4,910,872.00 | \$5,178,061.00 | \$5,803,180.00 | \$5,775,782.00 | \$5,842,349.00 |
| REVENUES | \$3,693,473.00 | \$4,807,258.00 | \$5,751,818.00 | \$4,774,296.00 | \$5,460,483.00 |
| SURPLUS/DEFICIT | (\$1,217,399.00) | (\$370,803.00) | (\$51,362.00) | (\$1,001,486.00) | (\$381,866.00) |
| COUNTY SUBSIDY | \$1,000,820.00 | \$ 813,135.00 | \$ 700,000.00 | \$ 325,000.00 | \$ 595,000.00 |
| NET CASH POSITION | (\$216,579.00) | \$ 442,332.00 | \$ 648,638.00 | (\$676,486.00) | \$ 213,134.00 |
| CUMULATIVE CASH POSITION@ | (\$216,579.00) | \$ 225,753.00 | \$ 874,391.00 | \$ 197,905.00 | \$ 411,039.00 |
| *CUMULATIVE COUNTY SUBSIDY | \$1,000,820.00 | \$1,813,955.00 | \$2,513,955.00 | \$2,838,955.00 | \$3,433,955.00 |
| GILFORD'S SHARE (@ Approx. 18%) | \$ 180,147.60 | \$ 326,511.90 | \$ 452,511.90 | \$ 511,011.90 | \$ 618,111.90 |

@ Assumes \$0.00 cash position at conclusion of 1990-91 season
Information derived from Gunstock's Annual Budget to County Delegation.

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
MAY 25, 1995**

The meeting was called to order at 7:04 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Cain, Dewhirst, Holbrook, Hurt, Johnson, Laflam, Rice, Rosen, Smith, Thomas, Turner, and Ziegra. Absent were Reps Boriso, Golden, David Lawton, Robert Lawton and Wendelboe.

Chairman Bartlett stated that there were 2 issues he wanted to let the delegation know about... 1) A bill sponsored by Rep Golden to legalize town meetings for the town of Gilmanton. It should come to the floor of the House on Wednesday after being o.k.ed by the Rules Committee. 2) Rep Horton, Chair of the Coos County Delegation, informed our Chair that the town of Lancaster is pursuing the location of a state jail within its borders. The town will be offering 200 acres, sewer & water already there, to the state. **The Coos Delegation would like a motion of support from Belknap County Delegation. Rep Cain motioned, Rep Ziegra seconded, vote was in the affirmative**

The meeting was turned over to Alan MacRae, Chairman of the Belknap County Nursing Home Building Committee. He recognized Commissioner Thurston, who spoke on what the committee has been doing. Chairman MacRae then gave a summary on reasons why he was here and presented slides on the proposed project. He then followed up by pin pointing the current problems at the facility and talked on the proposed increase from 85 to 96 beds, finishing with the approximate cost of the project at \$5.1 million.

County Finance Director, Philip Daigneault, briefly touched upon the Certificate of Need, the Bond that would be needed for the project, and the financial effect on the City and Towns of Belknap County. After much questioning by the Delegation, it was pointed out by the Finance Director that this is the last year that the County will be bonded for the County Courthouse expansion from 1975, at \$50,000.00 a year. Chairman MacRae spoke on the future of the project and yielded to Belknap County Nursing Home Administrator, Robert Chase, who answered questions.

Skip Devito, project engineer for Aring-Schroeder Architects, talked on the capital and operating costs. He said the electrical system is inadequate, and that the new section would be for residents, the older section would used for administration. Roomet Aring, owner of Aring-Schroeder Architects, spoke on the compliances and lack of the same. He also touched on the topic of room layout.

Rep Turner questioned the Chair to what the next step should be. Chairman Bartlett said that the Committee needs an endorsement from the Delegation to continue further in their plans. A letter of endorsement for the Certificate of Need Board from the Delegation as a whole would suffice. Rep Turner motioned, Rep Laflam seconded that the Chairman of the Belknap County Delegation draft a letter, with the assistance of Nursing Home Administrator Robert Chase, for the Certificate of Need Board. Vote was unanimous. Comm. Thurston stated that Belknap County is the only one that has yet to update their nursing home.

At 8:26 p.m. motion was made and seconded to adjourn. Adjourned.

Respectfully submitted,

DAVID M. LAWTON, Clerk
Belknap County Delegation

**Minutes recorded by Rep Dewhirst

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
JULY 12, 1995**

The meeting was called to order at 7:00 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Cain, Dewhirst, Holbrook, Hurt, Johnson, Laflam, Rice, Rosen, Thomas, Turner, and Ziegler, County commissioners Colby, Marsh, Thurston.

Chairman Bartlett read a letter from Rep Paul Golden notifying the delegation of Paul's recovery from pneumonia. Paul is still on oxygen and hopes to attend the next meeting. Chairperson Bartlett also stated that Rep Laflam will be going to Hanover for bypass surgery.

Chairperson Bartlett recognized Comm. Thurston who presented an overview of the county nursing home project and the request for appropriations necessary for the engineering design phase.

Chairperson Bartlett read the following motion; "that the Belknap County Delegation, pursuant to RSA 33:3-c, raise and appropriate by means of a Bond Anticipation Note the sum of \$320,000.00 for the purpose of defraying the cost of preliminary expenses associated with the engineering design phase of construction at the Belknap County Nursing Home." Rep Cain seconded the motion.

In response to many questions Alan MacRae, who chairs the building committee for the nursing home, made the following points;

The certificate of needs is in but has not been accepted at this date

The project is 25 days into the time line for occupancy which is February of 1997

Bids are to be issued in the Fall of this year.

Construction to start in March of 1996.

The total package cost is \$5,100,000.00.

The bond duration is 20 years/

The cost to the county is \$0.31 per dollar of the project costs as 69% is to be picked up by medicaid from the state and federal governments.

Commissioner Thurston made the following points;

The contract, once signed, is valid throughout the duration regardless of any federal or state funding cutbacks.

The tax impact will not occur until 1996.

The worst case scenario on tax impact would be \$8.00 per year on a \$100,000.00 property for three years as some of the anticipated revenues from some of the beds will be realized at that time. It may be possible to have a break even point in five years.

Belknap County is the only requestor for a certificate of needs as the other counties have gone through the process therefore we are not in competition and according to Ed Duchaisne our procedures are in line.

The question was called and the motion was passed by unanimous roll call vote.

Chairperson Bartlett read a motion "that the Belknap County Delegation, pursuant to RSA 33:3-c, raise and appropriate by means of a Bond Anticipation Note, a sum not to exceed \$130,000.00 for the purpose of defraying the cost of preliminary expenses associated with the engineering design phase for renovation of the County property located at 1152 N Main street, Laconia, NH." The second was by Rep. Rice.

In response to questions Allen McRae stated;

The amount requested is based on the most intense use of the 71,000 square feet of space vacated by the Nursing Home once the new one is completed.

The air quality in the basement of the Court House is poor due to the nature of the building.

A motion to table was made by Rep. Turner, second by Rep. Cain. The motion failed.

Comm. Thurston outlined the needs of the Sheriff's Department for space and offered that once the personal were moved to the old Nursing Home the basement of the Court House would be used for dry storage with the exception of a holding space for prisoners.

Thurston also stated there is enough space in the old Home to relocate agencies such as the Extension Service from quarters that are now being rented thus saving that outlay of funds.

Rep. Johnson moved the question, seconded by Rep. Dewhirst.

A roll call vote on the original motion passed: Yeas were Reps. Boriso, Bartlett, Cain, Dewhirst, Holbrook, Johnson, LaFlam, Rice, Rosen, Thomas, Ziegler. Nays were, Reps. Hurt and Turner.

The following motion was made by Rep. Cain at the request of the Commissioners and second was by Rep. Johnson. "Transfer from the contingency fund (1-9900-0001) to the Nursing Home Planning Account (2-5110-0910) the amount of \$25,000.00."

County Finance Officer Daigneault explained that this was to be spent accordingly; Conceptual design \$15,000.00, Architects portion of Cert. of Needs \$3,000.00, Certificate of Needs \$7,000.00.

The motion passed by unanimous vote.

The following motion was made by Rep. Bartlett and seconded by Rep. Ziegra; " that the County accept the sum of \$299,902.00 of Medicaid Reimbursement funds and apply to the miscellaneous income account (4010-0009) and increase said line item to \$469,103.00 and reduce taxes-City and Town account (4010-0001) by \$300,000.00 to \$7,320,000.00. The motion passed by voice vote.

A motion was made by Rep. Rosen second by Rep. Dewhirst that the delegation write a letter to the Governor and the Commissioner of Post-Secondary Technical Education expressing concerns over the release of Dr. Larry Keller from the N.H. Technical College, Laconia and the method by which that was accomplished.

Rep. Cain offered that the delegation should not be micro managing a state department.

The motion passed 10 to 2 with Rep. Thomas abstaining.

Rep. Hurt move for adjournment with second by many, motion passed.

Respectfully submitted,
Rep. John H Thomas
Dist. 3, Belmont

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
AUGUST 22, 1995**

The meeting was called to order at 7:00 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Holbrook, Johnson, Laflam, David Lawton, Rice, Rosen, Smith, Thomas, Turner, Wendelboe and Ziegra. Absent were Reps Cain, Dewhurst, Golden, Hurt and Robert Lawton.

Chairman Bartlett opened the meeting and recognized Rep. Thomas for purposes of making a motion.

A motion was made by Representative John H. Thomas, seconded by Rep. Robert Holbrook to authorize the County Commissioners to apply for, receive and expend federal and state Community Development Block Grants which become available.

Questions about the motion from the delegation were answered by Eliza Leadbeater, Executive Director of the Belknap County Economic Development Council.

Rep. Rice, supporting the motion, commented that the commissioners would be capable of handling the task and that any changed made by this motion could be undone just as easily.

On a roll call vote Reps. Bartlett, Boriso, Holbrook, Johnson, Laflam, David Lawton, Rice, Rosen, Smith, Thomas, Turner, Wendelboe and Ziegra voted "Yes". Motion carried 13-0.

At 7:35p.m. motion was made and seconded to adjourn. Adjourned.

Respectfully submitted,
DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
NOVEMBER 6, 1995**

The meeting was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Hurt, Johnson, Laflam, David Lawton, Rice, Rosen, Turner, Wendelboe and Ziegler. Absent were Reps. Cain, Dewhurst, Golden, Holbrook, Robert Lawton, Smith and Thomas.

Chairman Bartlett requested the delegation's approval to write a letter of commendation to a county employee, with no objections from the delegation the action was approved.

Chairman Bartlett then recognized Rep. Rosen for purpose of introducing applicants for Gunstock Area Commission. Rep. Rosen explained the current makeup of the Gunstock Area Commission and that John Sherman would be retiring from the commission. Therefore, the Delegation was required to select a new Gunstock Area Commissioner from the field of seven applicants for the position.

After his brief introduction Rep. Rosen introduced each candidate for the position who then each interviewed with the delegation, each fielding questions about their candidacy from the delegates. Applicant George P. Tyler of Laconia was out of state on other business and thus unable to attend the meeting.

At 8:10 p.m. Rep. Johnson moved and Rep. Rice seconded a motion to enter executive session. Motion passed.

At 8:25 p.m. motion was made and seconded to exit from executive session. Motion passed.

Having received the majority of votes of the delegation, applicant Howard L. Chandler (Laconia) was chosen to serve on the Gunstock Area Commission.

It was agreed by the Delegation that letters of thanks would be sent to each of the other six applicants for taking the time to apply for the position and also to retiring commissioner John Sherman for his dedication service to the Gunstock Area Commission.

At 8:25p.m. motion was made and seconded to adjourn. Adjourned.

Respectfully submitted,
DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
DECEMBER 4, 1995**

The meeting was called to order at 7:10 p.m. at the Belknap County Courthouse by Chairman Bartlett. In attendance were Reps. Bartlett, Boriso, Dewhirst, Holbrook, Johnson, David Lawton, Rice, Rosen, Smith, Thomas, Turner and Wendelboe. Absent were Reps Cain, Golden, Hurt, Laflam, Robert Lawton and Ziegler.

Chairman Bartlett recognized Rachel Normanden, Registry of Deeds, seeking approval from the delegation for a proposed resolution. The resolution would allow monies deposited into the Register of Deeds Equipment Account to be expended on certain capital investments in the Register of Deeds Dept.

A motion was made by Rep. Turner, seconded by Rep. Rice to approve the resolution. Motion passed.

Chairman Bartlett then recognized Bud Daigneault, County Finance Director seeking authorization from the delegation for certain financial transfers between accounts (attached).

A motion was made by Rep. Holbrook, seconded by Rep. Turner to authorize the transfers presented by the county Finance Director, as amended by the delegation. Motion passed.

Chairman Bartlett then recognized Commissioner Thurston for purposes of presenting the Commissioner's 1996 recommended budget. Commissioner Thurston proceeded line item by line item through the budget. Questions were asked by members of the delegation as Commissioner Thurston moved through the budget.

The total commissioner's recommended budget as presented was 2.66% less than the final 1995 county budget.

A motion was made by Rep. Thomas, seconded by Rep. Turner to authorize the county treasurer to borrow in anticipation from tax revenues in amounts up to the level of the 1995 county budget. Motion passed.

Chairman Bartlett then turned the meeting over to the building committee for purpose of making a report to the delegation.

At 9:30p.m. motion was made by Rep. Johnson and seconded by Rep. Turner to adjourn. Adjourned.

Respectfully submitted,
-
DAVID M. LAWTON, Clerk
Belknap County Delegation

**Belknap County Convention
(Legislative Delegation)
County Courthouse, Laconia, NH 03246**

**MINUTES OF MEETING
DECEMBER 26, 1995**

The Executive Committee of the Belknap County Delegation met on the above date to review and approve the attached transfers.

Representative Holbrook moved to approve the transfers as printed and presented by the Finance Director. Seconded by Representative Turner.

Chairman

Gordon Bartlett

To: Belknap County Delegation
From: County Commissioners
Subject: Transfers

The following request for transfers are submitted for your consideration:

| From | Description | To | Description | Amount |
|-------------|--------------------|-----------|--------------------|---------------|
| 4160-0909 | Handicap Left | 4160-0721 | Heat | \$ 950.00 |
| 4160-0909 | " " | 4160-0337 | Fire Alarm | \$ 470.00 |
| 4160-0909 | " " | 4160-0710 | Electricity | \$ 700.00 |
| 4160-0909 | " " | 4160-0901 | Carpeting | \$ 280.00 |
| 4160-0909 | " " | 4160-0232 | Healthcare | \$ 600.00 |

| | | | | |
|-----------|---------------|-----------|----------------|-------------|
| 6100-0339 | Svc Contracts | 6100-0240 | Worker's Comp. | \$ 2,800.00 |
|-----------|---------------|-----------|----------------|-------------|

Total General Fund Transfers.

| | | | | |
|-----------|---------------|-----------|---------------|-------------|
| 5130-0150 | Dietary Wages | 5130-0461 | Patient Food | \$ 2,200.00 |
| 5130-0150 | " " | 5130-0462 | Contract Svcs | \$ 2,600.00 |
| 5140-0130 | RN Wages | 5140-0190 | Holiday Pay | \$ 5,000.00 |
| 5140-0130 | " " | 5140-0192 | Overtime | \$12,000.00 |

| | |
|-------------------------------------|--------------------|
| Total Nursing Home Transfers | \$21,800.00 |
|-------------------------------------|--------------------|

| | |
|------------------------|--------------------|
| Total Transfers | \$27,600.00 |
|------------------------|--------------------|

BELKNAP COUNTY

Audit Report

Year 1995

Report of the Finance Director

The Honorable Belknap County Commissioners:

As we see the passing of yet another year and movement toward the year 2000, one cannot help but reflect upon the past and ponder the fate of what lies ahead.

Government is ever changing as witnessed by the shift in the majority party in Congress. That shift will bring to the states and its sub-divisions less dollars and more responsibility and flexibility as to the disbursement of those dollars. This so called "devolution" brought about by the nation's cry for less federal control will mean that funds will be disbursed to the states by way of block grants. The means by which the filtering down process to local government will occur have not yet been finalized; however, it appears competition for those dollars will, to some extent, have far reaching implications.

Although we are not sure of what fate befalls us, we can assure our citizenry that service on their behalf will not be compromised. County government is working harder and smarter and with but moderate increases in keeping with the cost of living. The 1995 budget has produced a surplus that will be used to defray the cost of taxes on the '96 budget year. The ensuing years' budget, as presented by the commissioners, reflects a 2.66% decrease in the amount of revenue to be raised by taxes. That budget also calls for a capital expenditure that will provide for upgrading electronic data processing that will further enable county personnel to work harder and smarter!

The enclosed financial statements depict the results of operations for the preceding year together with the Commissioners proposed budget for the 1996 calendar year.

Once again, I extend my thanks and appreciation for the hard work and dedicated service by the employees of Belknap County and a special thanks to the department heads for their support and cooperation during the past year.

Sincerely,

Philip P. Daigneault
Finance Director

County of Belknap, New Hampshire

Combined Balance Sheet
All Fund Types and Account Groups
December 31, 1995

| | Governmental General | Fund Special (Unaudited) | Types Enterprise | Account Fixed Assets | Groups Long-Term Debt | Primary Government | Component Unit (Gunstock) (Audited) |
|-------------------------|-------------------------|--------------------------------|---------------------|----------------------------|-----------------------------|-----------------------|--|
| ASSETS | | | | | | | |
| Cash in Banks | 2,062,861 | 11,096 | 900 | | | 2,074,857 | 412,158 |
| Receivables - Trade | 175,856 | 518 | 265,136 | | | 441,510 | 7,867 |
| Due from other Funds | 50,919 | | | | | 50,919 | |
| Inventories | | | 24,981 | | | 24,981 | 54,272 |
| Prepaid Expenses | 19,273 | | | | | 19,273 | 119,709 |
| Restricted Assets | 24,054 | | 43,335 | | | 67,389 | |
| Land & Impvts - net | | | 33,774 | 144,829 | | 178,603 | |
| Roads, etc. - net | | | | | | | |
| Bldgs. & Impvts. - net | | | 518,358 | 3,491,484 | | 4,009,842 | |
| Machines & Equip. - net | | | 154,619 | 221,923 | | 376,542 | |
| Gunstock (net) | | | | | | | 8,905,915 |
| Const. in Prog. | | | 126,427 | 15,000 | | 141,427 | |
| Amt. to be provided | | | | | | | |
| Gen Long-termDbt. | | | | | 2,096,000 | 2,096,000 | |
| TOTAL ASSETS | 2,332,963 | 11,614 | 1,167,530 | 3,873,236 | 2,096,000 | 9,481,343 | 9,499,921 |

| | | | | |
|---------------------------------|------------------|---------------|------------------|------------------|
| LIABILITIES & EQUITY | | | | |
| Accounts Payable | 1,034,277 | 624 | 50,728 | 1,085,629 |
| Accrued Liabilities | 119,813 | | 95,787 | 215,600 |
| Due to other Funds | | | 50,919 | 50,919 |
| Accrued Expenses | | | | 258,754 |
| Deferred Revenues | | | | 87,099 |
| Pay fr. Restr. Assets | 24,054 | | 43,335 | 67,389 |
| Short-term Notes Pay. | 450,000 | | | |
| Current Portion-long term debt | | | | 664,116 |
| Compensated Absences | | | | |
| Obligation Bonds, etc. | | | | |
| TOTAL LIABILITIES | 1,628,144 | | 240,769 | 2,096,000 |
| | | | | 2,096,000 |
| | | | | 3,964,913 |
| | | | | 9,985,221 |
| FUND EQUITY | | | | |
| Fixed Assets Invest. | | | | |
| Invest in Ent. Fund | | | | 3,873,236 |
| Contributed Capital | | | 706,738 | 1,644,838 |
| Retained Earnings | | | 220,023 | 706,738 |
| Fund Balances: | | | | 220,023 |
| Designated | | | | -3,160,694 |
| Undesignated | 684,819 | 10,990 | | |
| Unreserved | 20,000 | | | 695,809 |
| TOTAL FUND EQUITY | 704,819 | 10,990 | 926,761 | 20,000 |
| | | | | 5,515,806 |
| | | | | -485,300 |
| TOTAL LIAB & EQUITY | 2,332,963 | 11,614 | 1,167,530 | 2,096,000 |
| | | | | 9,481,343 |
| | | | | 9,499,921 |

County of Belknap Budget Report December 31

| REVENUE | 1995 Budgeted | 1995 Actual Unaudited | 1996 Budget | 1994/95 Gunstock Area Actual |
|---------------------------|--------------------|-----------------------------|--------------------|---------------------------------------|
| Charges for Services | | | | 4,789,864 |
| Commissioners | 479,103. | 444,733. | 148,467. | |
| Rent | 187,416. | 187,416. | 187,500. | |
| County Attorney | 29,000. | 30,934. | 47,200. | |
| Interest | 125,000. | 184,954. | 165,000. | |
| Registry of Deeds | 426,500. | 433,319. | 427,500. | |
| Sheriff's Department | 150,750. | 168,012. | 154,250. | |
| Department of Corrections | 100,600. | 99,131. | 100,800. | |
| Human Services | 264,270. | 234,681. | 288,701. | |
| Outside Agencies | 202,362. | 202,363. | 212,053. | |
| Nursing Home | 3,861,513. | 3,988,804. | 4,159,263. | |
| Surplus | 445,000. | | 561,175. | |
| Discounts Earned | | | | |
| Miscellaneous | | | | |
| Taxes - City & Towns | 7,320,000. | 7,320,000. | 7,125,000. | |
| County Subsidy | | | | 325,000. |
| Total Revenues | 13,591,514. | 13,294,347. | 13,576,909. | 5,114,864. |
| Cost of Sales | | | | 2,890,716. |
| Profit from Operations | | | | 2,224,148. |
| EXPENDITURES | | | | |
| Commissioners | 105,793. | 76,249. | 143,920. | |
| Finance Office | 126,055. | 122,330. | 127,896. | |
| County Attorney | 217,186. | 209,697. | 267,199. | |
| Register of Deeds | 361,342. | 355,617. | 368,783. | |
| Sheriff's Department | 868,572. | 820,935. | 900,332. | |
| Medical Referee | 18,000. | 20,596. | 18,000. | |
| Court House Maintenance | 175,795. | 179,030. | 187,601. | |
| Human Services | 4,107,684. | 3,679,514. | 4,119,601. | |
| Department of Corrections | 1,494,222. | 1,441,354. | 1,597,137. | |
| Gunstock Area | 595,000. | 594,914. | | |
| Outside Agencies | 760,826. | 745,168. | 754,440. | |
| Debt: | | | | |
| Principle | 200,000. | 200,000. | 150,000. | |

| | | | | |
|--|--------------------|--------------------|--------------------|-------------------|
| Interest | 138,235. | 138,235. | 125,760. | 551,528. |
| Interest - TAN's | 210,000. | 208,008. | 230,000. | |
| Contingency | 50,000. | 15,000 | 25,000. | |
| Nursing Home | 4,046,723. | 3,923,564. | 4,233,810. | |
| Capital Outlay | 109,081. | 92,841. | 320,430. | |
| General | | | | 932,560. |
| Administrative | 7,000. | 4,805. | 7,000. | 1,338,439. |
| Loss on Disposition of Fixed Assets | | | | 29,633 |
| Total Expenditures | 13,591,514. | 12,827,857. | 13,576,909. | 2,852,160. |
| Surplus (Deficit) | | 466,490. | | -628,012 |

**Schedule of Changes in
General Fixed Assets
For the Year Ended December 31, 1995**

| | Balance January 1 1995 | Current Activity | Balance December 31 1995 |
|----------------------------|------------------------------|---------------------|--------------------------------|
| Land and Improvements | 144,829 | | 144,829 |
| Buildings and Improvements | 5,359,623 | 9,645 | 5,369,268 |
| Work-in-Process | | 15,000 | 15,000 |
| Machinery and Equipment | | | |
| Equipment | 852,785 | 5,393 | 858,178 |
| Vehicles | 140,511 | 17,774 | 158,285 |
| | 6,497,748 | 47,812 | 6,545,560 |
| LESS: | | | |
| Accumulated Depr. | 2,448,027 | | 2,672,399 |
| | \$4,049,721 | \$47,812 | \$3,873,161 |

Report of the Registry of Deeds

TO THE HONORABLE COMMISSIONERS OF BELKNAP COUNTY:

A review of the past year reveals that the Registry of Deeds maintained a volume of business very similar to that of 1994

A total of 14,142 documents were recorded. The total revenue for 1995 was \$408,750.00 which is a decrease of \$5,000 over the previous year. Many of the Registries in the State of New Hampshire were greatly impacted by the trickle down economy and ended the year with deficits in excess of \$100,000 or more. I was very pleased to see that Belknap County managed to hold its own.

We collected \$1,606,011.00 in Real Estate Transfer Taxes for the State of New Hampshire and received \$64,202.04 in commission for our services. This reflects an increase of 3% from the previous year. This is the second year in a row that we have seen an increase of sales of property and a decrease in foreclosures, writs of attachments and liens.

Copy requests continues to be an excellent source of revenue for the Registry. The total receipts from copies was \$56,477.12 plus an additional \$3,428.00 was derived from faxing of documents.

Our ongoing project of storing our documents on optical disk continues to be very successful. We now have 40 platters in our jukebox. This equates to 695,000 pages scanned or 743 deed books. This now brings us back to work dated February, 1975.

In 1995, we obtained our first off-site users of our CD roms. We sold one CD to the Town of Gilmanton and our second one was purchased by an independent abstractor. The information has been well received and we look forward to more off-site users, as well as individuals utilizing our on-line services via modem.

This past year proved to be very rewarding for me personally. Following 4 years of intense educational requirements and standards set forth by the National Association of County Recorders and Clerk, I received my National Certification as a Certified Public Official in Land Records. I am pleased to say that I am the first Register of Deeds in the State of New Hampshire to have achieved this award.

The following is a breakdown of document activity for each Town/ City in Belknap County for 1995:

| | | | |
|---------------|-------|--------------|-------|
| Alton | 1,234 | * Hillsboro | 22 |
| Barnstead | 619 | Laconia | 2,996 |
| Belmont | 1,016 | Meredith | 1,454 |
| Belknap | 2,620 | * Merrimack | 17 |
| * Carroll | 10 | N. Hampton | 340 |
| Center Harbor | 235 | * Rockingham | 4 |
| Gilford | 1,671 | Sanbornton | 546 |
| Gilmanton | 655 | * Strafford | 3 |
| * Grafton | 3 | Tilton | 697 |

Total Document Activity: 14,142

* Represents writ of attachments recorded from out of County.

The Belknap County Registry of Deeds continues to be one of the most progressive Registries in the State. Much of the success of this department can be directly attributed to a dedicated, well trained and professional staff. I deeply appreciate their continued loyalty and support.

I wish to thank the County Commissioners and the Belknap County Delegation for their continued support and cooperation.

Respectfully submitted

Rachel M. Normandin
Register of Deeds

Report of the Belknap County Nursing Home

To the Honorable Commissioners of Belknap County:

I hereby submit the report of the Belknap County Nursing Home for 1995.

During the year, 17 residents expired, 7 were discharged, and 24 new residents were admitted. The average occupancy to be among the highest in the State at 99% . We anticipate that these high occupancy levels will continue.

The average age of our residents continues to increase. For 1995 the average resident was over 82 years of age, as compared with 82 in 1994 and 80 in 1993. In spite of the increasing average age, we also serve a younger population, with nearly 10% of our residents under the age of 65. Female residents continue to comprise 75% of the population.

In late December the facility was inspected as required by the Federal Medicaid regulations. The facility was found to be in compliance, and there were numerous positive comments with respect to the quality of care provided to the residents by the staff. Fortunately the facility has been in a position to respond to growing concerns over the limitations of the physical plant with a long term plan of correction. As a result, we have not been cited in these areas.

The Building Committee has dedicated a great deal of time to evaluating the situation at the nursing home. Their efforts have resulted in a realistic and cost effective design to address the problems of an aging facility constructed to meet the needs of a different type of resident than we admit today. Approvals from the appropriate agencies have been obtained, and construction plans are presently being completed. We are looking forward to a Spring '96 ground breaking, with occupancy to take place in stages beginning in early 1997. The focus of the committee has been to provide a facility with a great deal of flexibility which will serve the County well into the next century. This goal has been achieved in a project which will have a minimum impact on the county taxpayer.

Ongoing cooperation between the Association of Counties, State Medicaid Office, and Governor's office have led to a continuation of the supplemental Medicaid income. It is anticipated that this funding will continue for the foreseeable future. The net result is that, while that County Taxpayer formerly contributed a significant amount of funding to support the operations of the Nursing Home, this burden should be minimized or totally eliminated.

Long Term Care continues to face a growing series of challenges. Regulations are continually changing requiring increases in documentation and changes in operating procedures. The annual Federal inspection process has been revised numerous times in recent years. Federal and State attempts to control costs have increased restrictions on reimbursement. The emphasis on maintaining folks at home as long as possible rather than admitting to a nursing home results in admissions to nursing homes which require a higher level of care. Through the efforts of a dedicated staff, and with the ongoing support of numerous community organization, the Commission, the Delegation, and various County offices, the Belknap County Nursing Home has continued to meet the challenge.

Finally, I would once again like to take this opportunity to express my deep appreciation to residents, families, staff, other County Departments, Commissioners, and Delegation for their continued assistance and support. They have made the opportunity to serve in this position a most rewarding experience.

Respectfully submitted,
ROBERT M. CHASE, NHA
Administrator

Report of the Belknap County Department of Corrections

To the Honorable Commissioners of Belknap County:

A total of 1,561 inmates were detained in 1995 as opposed to 1,357 in 1994. This reflects an increase of 17%. We also reflect a 16% increase in the female population increasing from 161 in 1994 to 186 in 1995. The average age has remained fairly consistent at 32 years of age.

Our new Medical Co-Pay Program which was the first in the state has proved to be a success. Even with a 17% increase in inmate population there was a decrease in physicians time and an overall savings to the taxpayers of 8%. In addition to saving medical staff time we collected \$1,927.22 from the inmates in co-pay and prescription fees. The program, which was designed to cut down on frivolous medical complaints has demonstrated its effectiveness. It is unfortunate that we cannot measure the deterrent value, but it would be substantial. The taxpayers have truly benefited from this innovative program and I see even bigger savings in 1996.

The Work Release Program is another success story. This program, designed to work eligible inmates in a real life environment teaches inmates accountability and responsibility. They not only work and earn an income, but they must pay their bills, court fines, child support, taxes and room and board to Belknap County to offset their incarceration costs. By years end we have collected in excess of \$30,000.00 from inmates for Room and Board to help offset the costs of their incarceration. The amount collected exceeds the anticipated amount by 73% or an increase of \$12,800.00 plus

We are continuing with our Training, Industry and Education (TIE) Program which has been designed to empower inmates with life skills necessary to take responsibility for and control his/her future. We feel as though it has had a positive effect on many of its participants and most likely had an impact on reducing recidivism.

I would like to take this opportunity to thank the local banks and business leaders for their contributions and support. I would also like to thank the many volunteers who donated their time to teach life skills to inmates in the hope it will make a difference. Your sense of community service is appreciated.

The Belknap County department of Corrections continues to be a leader in the correctional field in the State of New Hampshire. Much of our success can be directly attributed to the dedicated, well trained and professional men and woman of our staff.

I wish to thank the Commissioners as well as the Belknap County Legislative Delegation for your assistance, support and cooperation during 1995.

Respectfully submitted,

WALTER R. NEWCOMB, Superintendent

Report of the Belknap County Attorney

To the Honorable Belknap County Delegation and Commissioners:

Belknap County has continued to mirror the national increase in serious crime. The most notorious crime in 1995 in Belknap County has been violent "domestic" offenses. In a one month period alone we had three serious situations resulting in kidnapping, first degree assault and criminal threatening charges. We have also had a home invasion situation and forcible rape cases.

In 1995 a total of 513 cases came through this office from virtually every law enforcement agency in the county. This figure does not include referrals for advice from law enforcement and county officials. The actual cases referred have become increasingly complicated requiring considerably more time for preparation and litigation. The screening of files for grand jury review has become a time consuming task given the sheer number of referrals and the changing complexities of investigations. The breakdown of processed cases is as follows:

A total of 440 case investigations were reviewed for indictment. Out of those cases, 267 were presented to the grand jury , and 263 indictments were returned by the 9 grand juries as outlined in Appendix "A". In addition, there were 20 waivers of indictment filed in superior court. The office also processed 30 informations, which are misdemeanor complaints in superior court. The 440 cases also include a total of 27 misdemeanor appeal cases from district courts.

In 1995, this office handled numerous criminal matters in the district courts for area municipalities where the legal issues were extraordinary. The office lent legal expertise to law enforcement agencies across the county 24 hours a day, including advice on search warrants, on going investigations, charging decisions, and criminal law developments. The office continues to be involved in many cases from the initial investigation up through arrest and court presentation.

The requests for assistance at the district court level are on the rise since the practice of criminal law is becoming more technical regardless of the level of offense. Currently, the southern portion of the state is conducting district court jury projects. In the jury project jurisdictions, police prosecutors have been replace with attorneys, mainly through the office of the County Attorney. These assistant county attorneys are then responsible for all cases from a particular municipality, be they misdemeanors or felonies, or simply advice calls. The effect is to allocate police resources back to towns and unify prosecution. Though the jury trial project has not hit the two district courts covering Belknap County, when the time comes this office must be ready to assist with misdemeanor jury trials. The current staffing level is inadequate to handle Franklin (which covers Tilton and Sanbornton) and Laconia District Courts as well as the

Belknap County Superior Court cases. I would project an increase of several more attorneys to take over these added responsibilities.

The superior court trial schedule continues to be demanding. In addition to criminal court appearances both pre-trial and post-trial, the office handles sentence review hearings at the New Hampshire State Prison and civil commitment issues in Probate Court. These additional proceedings are undertaken for the protection of the community when dangerous individuals have been found incompetent to stand trial in criminal court or have been found not guilty by reason of insanity.

In the past year, the office has made use of volunteer interns in an effort to keep up with the workload and impart valuable experience to students. We were fortunate to have the benefit of a third year law student working full -time over the summer months as well as part-time interns during the school year, gratis to the county. These interns nevertheless cannot completely replace personnel. Work schedules regularly extend well beyond the average work week.

The Victim/Witness Program has continued to assist victims from the pre-indictment stages of a case, through trial and beyond. In addition to keeping victims apprised of the court process, the coordinator assists victims with compensation claims and notifications of parole or probation hearings. The coordinator has assisted in 263 cases in 1995 with witnesses and victims. Of these, 28 proceeded with full jury trials. Seventeen of these involved domestic assaults with nine being offenses against children. Ms. Belmont has obtained \$12,070.50 in compensation for victims of Belknap County crimes. This compensation covers medical bills, funeral expenses, counselling fees and lost wages caused by criminal acts.

The Victim/Witness Coordinator has had ongoing speaking engagements in the community as a means of educating citizens about their rights as victims in the criminal justice system. In an effort to deter future crime, the coordinator also speaks to prison inmates every other month on the effects of crime on victims. Ms. Belmont has participated in panel discussions this past year at local schools, speaking with teachers and students about sexual assault and harassment issues.

In May, 1995 pursuant to the Space Needs Committee recommendations, the Office of the County Attorney was relocated within the courthouse building. Because of the enlargement of space and the improved layout, efficiency has been enhanced and we are better able to deal with the public as well as victims and witnesses.

I wish to thank the members of the Belknap County Delegation and the Commissioners for the assistance and support extended in 1995 and to the law enforcement community for its cooperation

Respectfully submitted,
LAUREN J. NOETHER
Belknap County Attorney

APPENDIX "A"

| | |
|---|------------|
| Accomplice to Burglary | 6 |
| Accomplice to Criminal Mischief | 1 |
| Accomplice to Kidnapping | 1 |
| Accomplice to Sale/Controlled Drug | 1 |
| Accomplice/Theft by Unauthorized Taking | 2 |
| Acts Prohibited | 13 |
| Aggravated DWI | 1 |
| Aggravated Felonious Sexual Assault | 20 |
| Arson | 1 |
| Attempted Obtain Drug/Forged Prescription | 1 |
| Attempted Second Degree Assault | 1 |
| Bad Checks | 6 |
| Bail Jumping | 12 |
| Burglary | 28 |
| Conduct After Accident | 1 |
| Conspiracy to Commit Burglary | 3 |
| Criminal Mischief | 2 |
| Criminal Restraint | 3 |
| Criminal Threatening | 11 |
| Doctor Shopping | 2 |
| Electronic Defense-Weapons | 1 |
| Escape | 6 |
| False/Forged Prescriptions | 5 |
| Felon in Possession of Dangerous Weapon | 1 |
| Felon in Possession of Firearm | 1 |
| Felonious Sexual Assault | 20 |
| First Degree Assault | 3 |
| Forgery | 26 |
| Kidnapping | 2 |
| Negligent Homicide | 3 |
| Operating While Habitual Offender | 35 |
| Possession Controlled Drug / Intent Sell | 1 |
| Possession Narcotic Drug | 2 |
| Receiving Stolen Property | 3 |
| Reckless Conduct | 7 |
| Robbery | 1 |
| Sale of Controlled Drug | 7 |
| Second Degree Assault | 7 |
| Theft by Deception | 2 |
| Theft by Unauthorized Taking | 12 |
| Witness Tampering | 2 |
| TOTAL | 263 |

Report of the Human Services Department

To the Honorable Commissioners of Belknap County:

The following reports are submitted for the Belknap County Human Services Department for the year 1995, detailing by Town/City the number of clients served and the dollars expended in state mandated programs serving our youth, elderly and disabled residents.

OLD AGE ASSISTANCE

| | | |
|---------------|-----------|--------------------|
| Alton | 7 | 3,107.00 |
| Barnstead | 5 | 2,219.00 |
| Belmont | 11 | 4,842.00 |
| Center Harbor | 0 | — 0 — |
| Gilford | 2 | 887.00 |
| Gilmanton | 0 | — 0 — |
| Laconia | 50 | 22,191.00 |
| Meredith | 3 | 1,331.00 |
| New Hampton | 0 | — 0 — |
| Sanbornton | 1 | 444.00 |
| Tilton | 12 | 5,326.00 |
| TOTAL | 91 | \$40,347.00 |

AID TO THE PERMANENTLY & TOTALLY DISABLED

| | | |
|---------------|------------|---------------------|
| Alton | 24 | 19,589.00 |
| Barnstead | 10 | 8,183.00 |
| Belmont | 28 | 23,060.00 |
| Center Harbor | 1 | 744.00 |
| Gilford | 15 | 12,398.00 |
| Gilmanton | 6 | 4,959.00 |
| Laconia | 149 | 122,242.00 |
| Meredith | 28 | 23,060.00 |
| New Hampton | 6 | 4,959.00 |
| Sanbornton | 5 | 4,215.00 |
| Tilton | 30 | 24,547.00 |
| TOTAL | 302 | \$247,956.00 |

INTERMEDIATE NURSING CARE

| | | |
|---------------|----|------------|
| Alton | 18 | 127,679.00 |
| Barnstead | 16 | 113,750.00 |
| Belmont | 28 | 199,643.00 |
| Center Harbor | 1 | 6,964.00 |
| Gilford | 30 | 213,572.00 |
| Gilmanton | 6 | 41,786.00 |

| | | |
|--------------|------------|-----------------------|
| Laconia | 139 | 993,573.00 |
| Meredith | 47 | 336,608.00 |
| New Hampton | 4 | 27,857.00 |
| Sanbornton | 10 | 71,964.00 |
| Tilton | 26 | 188,037.00 |
| TOTAL | 325 | \$2,321,433.00 |

CARE OF CHILDREN

| | | |
|---------------|------------|---------------------|
| Alton | 14 | 27,965.00 |
| Barnstead | 5 | 2,785.00 |
| Belmont | 58 | 130,349.00 |
| Center Harbor | 3 | 3,075.00 |
| Gilford | 20 | 81,366.00 |
| Gilmanton | 13 | 27,660.00 |
| Laconia | 245 | 577,844.00 |
| Meredith | 26 | 40,205.00 |
| New Hampton | 3 | 4,844.00 |
| Sanbornton | 8 | 9,800.00 |
| Tilton | 24 | 51,987.00 |
| TOTAL | 419 | \$957,880.00 |

Incentive Funds this year totalling \$120,735.00 were awarded to the following programs:

- Youth Services Bureau, Court Diversion Program
 - Youth Assistance Program of Northfield, Tilton & Sanbornton
 - Community Health & Hospice, Inc., Growing Family
 - The Circle Program
 - UPSTREAM, Parenting Program
 - Lakes Region Family Service, Mediation Social Skills Program and the Working It Out Workshop
 - The Appalachian Mountain Teen Project and the Riverland Youth Initiative
 - Genesis, After-School Diversion Program
 - The Friends Program, Junior/Senior Friends
 - Laconia Housing & Redevelopment Authority, The Shadow Program
- I wish to thank the Belknap County Commissioners and the Delegation for their continued support.

Respectfully submitted,
 CAROL N. SCHONFELD
 Human Services Administrator

Report of the Belknap County Sheriff's Department

1995 COUNTY REPORT

The members of the Belknap County Sheriff's Department are increasingly active in adult and juvenile criminal investigations, as well as prisoner transportation, civil process, communications and court security. The following statistics will show our activity during 1995;

CRIMINAL INVESTIGATIONS

Our records indicate that we have conducted **21** drug investigations resulting in **\$8,302.00** in seizures of heroine, LSD, cocaine, and marijuana. We have also investigated **26** sexual assault cases, as well as **85** bad checks cases, which enabled us to return **\$6,163.64** in restitution to businesses and citizens of Belknap County.

There were a total of **694** adult criminal investigations conducted. Juvenile investigations also held strong in 1995, with a total of **285** juvenile cases being investigated, which included **60** assaults and **844** theft/burglary cases. There were also **76** polygraph examinations conducted.

PRISONER TRANSPORTS

The department conducted **1,498** transports to and from jails all over the State, State Prison, New Hampshire State Hospital, local and out-of-town doctors and hospitals, motor vehicle hearings, as well as funerals, not to mention the transportation of juveniles to halfway houses, the Youth Development Center, and secure facilities within and out of state.

CIVIL

Deputies served **3,599** writs in towns throughout Belknap County, producing **\$65,598.32** revenue.

We processed **239** civil and criminal warrants, which resulted in **130** arrests and another **109** warrants being recalled by the courts.

COMMUNICATIONS

The Belknap County Sheriff's Department Communications Center received **134,219** telephone calls and handled **125,866** radio transmissions. They also received **129,081** messages over our SPOTS computer, which would include motor vehicle listings, license checks, motor vehicle record checks, criminal record checks, wanted person inquiries, etc.

Dispatch services were supplied to nine towns in Belknap County at a cost equaling **28%** of what it would cost for those towns to totally handle their own communications on an individual basis. In addition, the dispatch center takes telephone calls and dispatches for the local Fish & Game Officers, Liquor Inspectors, Marine Patrol, as well as the Medical Examiner and the County Attorney's Office.

COURT SECURITY

Our walk-through metal detector, now located on the first floor of the courthouse, continued to be manned on a full-time basis. The following items were taken from individuals entering the courthouse:

| | |
|----------------------|-------|
| Firearms | 1 |
| Knives | 1,680 |
| Razors | 43 |
| Kubatons | 15 |
| Mace/Cap Stun | 186 |
| Scissors | 72 |
| Other assorted items | 185 |

DARE

In 1995, our department taught Drug Abuse Resistance Education (DARE) in two county elementary schools. All the material needed to teach the DARE program was donated to the department by local civic organizations. DARE is a nationwide program designed to educate our youth on the subject of substance abuse, and we are pleased that we are able to participate in such a worthwhile program.

As Sheriff, I would like to personally thank the Belknap County Commissioners, members of the County Delegation, and each and every police department in the county, for their continued cooperation and support of the Belknap County Sheriff's Department. I would also like to thank the men and women of my department who continuously strive to give Belknap County residents the best law enforcement services available.

Respectfully,

STEPHEN G. HODGES
Sheriff

1995 Gunstock County Report

Gunstock's 57th season saw impressive performances in all operational segments from skiing to camping, the function and special events business.

Though the winter weather dished up a mix of unseasonable temperatures, a lack of natural snowfall and two major thaws, Gunstock's snowmaking and grooming crews mounted tremendous recovery efforts that produced exceptional conditions that helped to draw over 204,000 skiers to the Gilford facility despite the fact that throughout the season there was no snow in Gunstock's major markets.

Gunstock's School Outreach Programs enjoyed its most successful season ever and provided over 31,000 lessons to students from 50 area schools. Part of school physical education classes the multi-week outreach program stressed skiing safety, skill development and winter environmental subjects. Gunstock's Nordic Outreach program went to area schools with free cross country programs. The Eight Week Learn To Ski Program also enjoyed a very strong reception with over 1000 participants.

Gunstock's night skiing operation continued to be a popular attraction to Belknap County residents who flocked to Gunstock in record numbers. Night ski season passes, starting at \$99 offered an economical skiing option to area residents. Other promotions such as Family & Friends Friday Night, where four could ski for just \$39 also offered an inexpensive skiing experience.

Improvements to Gunstock's snowmaking system paid big dividends as the first day of operation on November 24, 1995 featured the mountains first ever top-to-bottom opening day. The modifications focused on lowering air temperatures and humidity and the renovations added both efficiency and capacity to the system. Initial system operations showed more than double output in some conditions. This will allow Gunstock to build deeper snowbases, enhance recovery efforts and increase plant economy.

Gunstock's summer business showed growth in all aspects. The corporate function an outing business featured a full calendar of events from June thru October and showed an 8% in bookings. Gunstock's Campground likewise showed 12% increases in occupancy. A Boy Scout Jamboree held in September drew over 8000 participants from across New England to Gunstock. On the special events calendar Gunstock's Motorcycle Hillclimb and Gunstock Brewfest drew record numbers of attendees.

Respectfully submitted,
DAVID BUCKMAN
Marketing & Public Relations Director

Report of the Belknap County Conservation District

1994 BELKNAP COUNTY CONSERVATION DISTRICT PROGRAM HIGHLIGHTS

COMMUNITY PLANNING: BCCD's consultant engineer, Ed Minnick, and natural resources consultant, Ray Lobdell, provided assistance to towns by evaluating development projects for accuracy and environmental soundness, and in monitoring projects. As part of the Lake Winnepesaukee Watershed Project (LWWP) I, which runs from 1992-95, BCCD assisted with workshops on shoreland management. **A Guide to Developing and Re-Developing Shoreland Property in NH**, developed as part of the LWWP, was distributed at the sessions and is available at the office. Since many of the practices used to control stormwater also provide protection to water quality, an LWWP session on stormwater management was held for contractors, engineers and town officials. Also, assistance was provided for the "Shoreland and Wetland Buffer Workshop" coordinated by Lakes Region Planning Commission. An "Advanced Soils & Test Pit Interpretation" session was offered jointly with the Granite State Designers and Installers Assoc. and the Merrimack and Hillsboro County Conservation Districts. Information and services were provided as requested to towns by the Natural Resources Conservation Service (NRCS) District Conservationist (DC) or the BCCD Program Coordinator (PC). Summaries of several workshops, new laws and other resource information were included in newsletters. Our office partners, the former USDA Soil Conservation Service (SCS), name was changed to the Natural Resources Conservation Service (NRCS) officially on January 1, 1995. The name change provided recognition of the scope of knowledge base and services that have existed for decades. Public officials attended an open house hosted by BCCD to announce the new name.

WATER QUALITY: This was the third year of the Lake Winnepesaukee Watershed Project 1992-95 (LWWP-1). It is the result of a 319 (Clean Water Act) NPS EPA Grant through NH Dept. of Environmental Services (NHDES) to North Country Resource Conservation and Development Area, Lakes Region Planning Commission (LRPC), and Carrol and Belknap CCDs. The programs that were offered are listed in the Community Planning section above. As part of LWWP, NH's first "Celebrate Your Lakes Day", coordinated by NH Dept. of Environmental Services, was held in Meredith. BCCD staff, supervisors and volunteers had several activities and displays at the event. Plans are underway for more training sessions next year including how yard management in the watershed can affect

water quality and the introduction of interpretive trails at Gunstock. As part of LWWP-2 the Wetlands Walk at Gunstock has been started and a brochure on the watershed and water quality. This summer many hours were donated by college interns on developing materials, water quality data, and programming in conjunction with LWWP. The NH Conservation Corps started building the Wetlands Walk. The funding for the walk will be a combination grants and donations from businesses, foundations and individuals. Local volunteers have been and continue to be involved in the Walk's construction. Please contact BCCD if you are interested in participating or making a donation. BCCD will be working with a variety of agencies and groups including the North Country Resource Conservation and Development Area, Lakes Region Planning Commission, Gilford Schools, Gilford Highway Dept., Gunstock Area, and many others to implement the grant. Activities in the watersheds surrounding waterbodies are being emphasized in both grants because they, in addition to shoreline activities, affect water quality. Water quality guides and brochures were inserted in the newsletters. BCCD Chair John Hodsdon served on the State's Nonpoint Source Pollution Committee.

CONSERVATION EDUCATION: Glen Madon of Laconia's Memorial Middle School is the 1995 BCCD Conservation Education Teach of the Year. He will be attending the Maine Association of Conservation District's Natural Resources Institute. The District's seventh annual Conservation Education Day was held at Gunstock this fall for over 220 middle school science students, teachers and chaperones. Displays were set up and information distributed at the Farm and Forest Expo, Celebrate Your Lakes Day and the Belknap County 4-H Fair. On a voluntary basis, the PC chaired the NH Association of Conservation Districts' (NHACD) steering committee for the NH Envirothon. It is a national Conservation District educational and competition program for high school students which combines team work and critical thinking skills. The 1995 theme was "Groundwater"; Newfound and Gilford High Schools participated. Lake Winnepesaukee Watershed Project-Kids involved middle school teachers from around the lake. Several sessions were held for them. The PC worked with a teacher and UNH Cooperative Extension (UNHCE) to submit a Toyota Tapestry Grant to purchase additional water testing and sampling equipment, and programming which was funded at \$9,830. The PC and intern provided an activity station at Interlakes 7th grade water quality day. Students from Gilford Middle High School assisted with improving the shoreland buffer at Gunstock's pond and with development of materials for the Wetlands Walk.

AGRICULTURE: John Moulton and John Hodsdon, both of Meredith, received "Take Pride in America" Conservation Farm signs. The signs indicate that they are willing to explain how their farming practices help

protect land and water quality which they did on "Celebrate Your Lakes Day." Soil Potential Index (SPI) ratings for use in determining values of open land in Current Use for tax determinations and information about them were provided to landowners. The NRCS District Conservationist worked with farmers to assist them with developing their Conservation Plans for the Food Security Act program. Garden space was provided at the BCCD's leased land at the Opechee Forest for local residents. BCCD's Chairman organized and chaired a symposium on "Reduced Pesticide Use and Registration" at the annual meeting of the American Association for the Advancement of Science. A Pond Clinic was held jointly with Merrimack County Conservation District.

DISTRICT OPERATIONS: During Soil and Water Stewardship Week materials were distributed to the county and school libraries. This year's theme was "The Living Waters". The Gilford Middle High School's "Right Now" environmental club ran BCCD's poster contest. The Fifth Annual Tree and Shrub Sale was held offering evergreen, fruit trees, shoreland and wildlife shrub seedlings. A planting workshop was held just before they were delivered with the assistance of Belknap County UNHCE. The first fall bulb sale was held. Volunteers assisted at the gardens, with the tree and bulb sales, at the wetlands walk, at events and in the office. Workshops the PC attended were: National Assoc. of Conservation Districts Northeast Conference - Nonpoint Source (NPS) Pollution, Water Quality Demonstration Projects, EPA Water Quality Programs, Urban Conservation, Marketing, and Environmental Policy; NH Natural Resource Network's Biodiversity Program; NRCS Conservation Planning; New England Lakes Conference. The PC served on the NRCS Customer Committee, the secretary on the NRCS Volunteer Committee and the NRCS Computer Technology Committee, the PC and Chairman on NH'S NRCS Reorganization Committee, and the NHACD Urban and Water Quality Committee which is chaired by BCCD John Hodsdon. John is also serving as the Vice President of NHACD.

The BCCD Board of Supervisors feels that the accomplishments of this past year were made possible through the generous support of many individuals, Belknap County, and the USDA Natural Resources Conservation Service. All BCCD and NRCS programs and services are offered on a nondiscriminatory basis, without regard to race, color, national origin, religion, sex, age, disability, political belief, marital or familial status.

Belknap County Cooperative Extension 1995 Report

Cooperative Extension is the educational outreach arm of the University of NH in partnership with Belknap County Government. Extension offers programs and assistance to individuals, families, businesses and communities in the areas of Family, Community and Youth Development and Natural Resources.

In **4-H and Youth Development**, 311 youth were enrolled in 35 units or clubs in the County. In addition 1,981 youth were served through special interest projects, or in school programs in international study, embryology and youth safety when home alone. Over 75% of the youth lived in towns and about 25% lived in Laconia. Over 200 adults assisted youth in the management of 4-H Clubs, special events and activities; taught subject matter and life skills, served as judges or assisted youth in other ways. Approximately 100 youth learned leadership skills by serving as officers of their clubs, as committee members or by assisting younger members. 70 Leaders gained additional skills in working with adolescents through "Help Me I'm Growing Up" newsletters prepared by the 4-H Extension Educator.

4-H members enrolled in a total of 3,485 projects in the following areas: Animal, Plant and Mechanical Sciences; Natural Resources, Health and Safety; Home and Family Resources and Communications.

The need for good after school activities for youth was met through the Lakes Youth 4-H project Grant. 42 after school sessions were held in Barnstead, Belmont and Laconia in a variety of project areas.

Clubs and youth raised about \$3,000.00 for the Belknap County 4-H Foundation for scholarships and activities. The Belknap Fair Association raised enough funds to cover expenses of the Fair and improvements to the property in Belmont.

The 4-H Extension Educator served on the County Tobacco Free Task Force and helped to develop a questionnaire and programs to assist the towns of Belmont and Meredith in preventing youth from starting to smoke. As a member of the NH 4-H Camps Board of Directors, the Extension Educator assisted in planning the promotion, programs and budget for the camps.

Nearly \$10,000 was awarded in premiums for exhibits at the Belknap County 4-H Fair by the 4-H Fair Association. All costs of running the Fair were met in 1995. The Fair serves as a showcase for 4-H youth projects and enables youth to develop valuable skills while exhibiting animals and other things that they have produced. With 300 exhibitors and over 100 volunteers, the 4-H Fair provides community outreach and awareness about the positive impacts of 4-H Youth Development.

4-H Youth learn how to set goals and accomplish work which benefits them as they go on to college or work. All 4-H members in the county learn about citizenship and being a contributing member of the community.

Extension Educator, Virginia Clifford retired in April after serving 17 years in Belknap County. In September, Sally Smith Plyler became the Extension Educator for 4-H and Youth Development.

Family Development provides alternatives to all people at all income levels toward making healthier and responsible choices by applying research and knowledge in the areas of: resource management; human development; food, nutrition and healthy life-styles. In 1995, 3,342 contacts were made with such information.

In resource management education, Barbara Hunter, Extension Educator, Family Development, helped 225 consumers learn more about managing finances. For example, a seven-week series of "Financial Empowerment for Woman" was conducted to 71 women who shared information with an additional 137 people. This series resulted in a change of participant behavior: 87% increased skills to manage money; 90% are more in control of finances; and, 92% are more confident of financial decisions. One woman's comment is representative of the impact of this program-"It made me realize how little I knew about finances and how much I needed to learn. I learned where to find the information I needed to be in control. I feel more confident discussing and deciding financial matters."

Extension reached 346 families and caregivers with parenting and child development information to develop the confidence, knowledge and skills to be more effective parents and caregivers. For instance, 92 adults parenting 210 children, attended one of the Family Focus parenting series in Tilton, Meredith, Laconia, or the County House of Corrections. A quote from one participant attending several REACH series emphasizes the value of parenting education-"I had a bad temper and was becoming abusive. Because of the REACH program I learned many solutions to my problems. Today I am not an abusive mother, my son and I have a great relationship and also my husband and I have a better relationship. I don't know what I would have done without your program." Another 346 parents gain parenting skills and learn about how children grow and develop at home through Extension age-paced newsletters.

To maintain healthier life-styles, 432 people received the latest nutrition and food safety research information enabling them to gain skills to make wise decisions when changing eating behaviors.

During the past year, Extension continued its coaching role to the following Wellness teams: Lakes Region Senior Wellness, Laconia Housing Authority Wellness and Gilford and Laconia schools.

67 volunteers extended family development efforts by teaching, providing child care or other forms of leadership in the county. For example, volunteer facilitators at the Financial Empowerment For Women series donated 260 hours worth \$1,950 to empower older women to manage their finances.

The Expanded Food and Nutrition Education Program teaches basic food and nutritional education to the limited resource audience. Since April, when the program began for 1995, over 200 EFNEP program contacts have been made.

Since May, 20 families have graduated from the adult curriculum. The families learned to stretch their food budgets and provide their families with nutritional wholesome meals. Some of the participants in this program have proudly boasted, "This is the first time I graduated", or "No one ever told me how to read a label, I can do that for my children". This completion will hopefully serve as catalyst to other future successes.

The EFNEP program is also designed to educate youth. Over 160 youth

between the ages of 3 and 13 were taught good food eating information that will hopefully develop into lifelong habits.

Great Beginnings is a curriculum developed to help pregnant teens eat the right foods and learn how to feed their new child. It is a proactive approach prior to birth to help these young women deliver healthier babies. This is a segment of the population that has many needs and the EFNEP program can address some of them.

In addition to public programs, Family Development and EFNEP information was delivered via fact sheets, radio, consumer calls and through partnerships with agencies, i.e. Laconia Department of Employment Security, Belknap County House of Corrections, Upstream, Laconia Adult Education, WIC, Salvation Army, Head Start, and Laconia and Meredith Parks & Rec. Departments.

The Belknap County Extension **Forestry Program** promotes forest resource conservation and improved forest product utilization and marketing. In 1995, Sumner Dole, Extension Educator, Forest Resources, had contacts with 1,737 people: landowners, loggers, foresters, and town officials. These contacts included 602 individual assists and 1,135 others through 34 public presentations.

Landowners assistance included 131 (82 new and 49 repeat contacts) woodland examinations involving 3,193 acres of land; with 2,280 acres referred (30) to private foresters. One hundred assists were made in forest product marketing and 45 individuals received assistance pertaining to current use assessment, estate planning, and financial matters. Eighteen landowners developed comprehensive Forest stewardship Plans on 1,952 acres. Woodland improvements impacted 4,522 acres for timber production, wildlife habitat enhancement, recreation, and watershed protection. Sustainable forest harvesting was completed on 2,012 acres, generating an estimated economic impact of almost \$7 million.

Assistance was provided to 77 maple producers statewide, primarily dealing with lead; 30 assists were made to Christmas tree growers, and 47 people received assistance relative to forest/shade tree insect and disease problems. Sixteen contacts were made with town officials, 15 different volunteer groups, and 9 community based projects.

Public presentations (34) were attended by 1,135 people on a variety of forestry topics: current use, forest stewardship, timber harvesting, forestry laws, Tree Farm, wildlife, and silviculture.

Agricultural Resources focuses on traditional agriculture as well as improving Belknap County communities as places to live and visit through the wise use of natural resources. Assistance is available to town officials, public agencies, organizations, and decision makers regarding development/maintenance issues relating to schools, local parks, communities, and public properties. Outreach education on water quality and environmental issues is provided as well as finding environmentally friendly solutions to home and garden problems. Some Belknap County highlights from the past year include:

Over 400 contacts with Belknap County commercial growers were made, often on a one-to-one basis. Assistance including soil fertility recommendations, crop management strategies, pest identification and control methods, best management practices, and integrated pest management (IPM) training. Such

efforts help growers increase their success and provide employment opportunities.

25 county-wide presentations to public and private organizations as well as to individuals were attended by 1,149 people. Topics included; water quality and shoreland protection, fruit pruning, commercial vegetable production, community trees, and home gardening.

The Lake Winnepesaukee Watershed Project (LWWP), a coalition of public agencies and individuals, is a regional effort to promote water quality protection through educational programs. As a member of this coalition, Extension assisted in presenting a workshop on developing and planting shoreland areas. This workshop was attended by nearly 60 people from the construction and landscape industry as well as by community officials and board members. Nearly 500 people attended the first annual "Celebrate Your Lakes Day" at Hesky Park in Meredith. This event attempted to increase the public's knowledge and interest in preserving water quality through the many activities that were featured. State and local Extension personnel provided displays, presentations, educational materials, and information on the importance of maintaining water quality.

The Master Gardener program is an opportunity for Belknap County residents to receive horticultural training and then to put it to use by volunteering for local community projects. Some of the activities for this year included projects at the Belknap County Nursing Home, the Tilton police station, the Gale Memorial Library, the Center Harbor Library, and participation in Extension's after school natural resource 4-H clubs.

The Civic Profile is a process by which communities take stock of where they are today and begin to develop an action plan for how they want to operate in the future. It provides a method for citizens to affirm community strengths, identify concerns and problems, and then help a community structure approaches to meet these challenges creatively, set directions for the future, and manage change. Two Civic Profiles were conducted this past year in the towns of Belmont and Gilmanton.

EXTENSION EDUCATORS:

Ginny Clifford/Sally Plyler
4-H Youth & Development
Sumner Dole, Forest Resources
Barbara J. Hunter, Family Development
Ralph Winslow, Agricultural Resources

Extension Program Associate;
Heather Howe Thibodeau, Food and Nutrition

EXTENSION SUPPORT STAFF:

Lela P. Corbin, Secretary
Melba M. Haddock, Administrative Assistant

Report of the Belknap County Economic Development Council, Inc.

To the Honorable Commissioners:

BCEDC has now completed three full years of service. Organized as a regional economic development corporation to serve Belknap County communities and businesses, the Council's mission has been to promote the economic vitality of the region by providing coordination and leadership in facilitating sustainable economic growth and the preservation and creation of quality employment.

In 1995, approximately forty-five percent of the executive director's time has been expended in direct support to businesses in the County. Businesses in all eleven communities have sought assistance or information from our office. Most of the advice and counsel sought was in the area of financing. Other assistance included expansion, planning regulations, demographics, employee recruitment and training. Relocation inquiries also continue to be strong.

The Council's time is likewise spent on activities with a regional benefit including the management of the Revolving Loan fund established in late 1994. At year end, the Council is waiting approval of a second loan for \$1 million which will be available to relend, and also a Capacity Building Grant through the CDBG Program; it will assist us in managing and growing our loan program in partnership with the commercial banking community. This two year grant was the first recommended for approval by Governor and Council. Other grant proposals are in the pipeline.

The office has worked to support many community non-profits including: LR Charitable Foundation/ It takes a Community, Classic Boat Museum and Lakes Region Heritage Roundtable. It has also worked on the ad hoc committee for the College Park-on-the-Lakes. In addition to the assistance given for specific community projects, BCEDC has been involved in broad issues of infrastructure and planning. The economy of the region continues to improve with new and renewed investment. There has been significant industrial construction creating over 200,000 s.f. of new manufacturing facilities and generating new employment opportunities.

We plan to continue our program, *Insight into Industry*, which brings information about employment opportunities with local industries to area high school seniors. This program has been a unique partnership in

cooperation with the Laconia Office of Employment Security.

The directors continue to raise funds to support the growing number of programs and activities of the organization. Requests have been made to banks and businesses with whom we have worked closely. In order to leverage financial resources especially economic development grants, we still must request operating funds from Belknap County. The continued support of the County Commissioners and Delegation has provided BCEDC with the ability to be an effective partner in working to secure a strong and sustainable regional economy. We thank you.

Respectfully,

William H. Seed, Chair

Eliza Leadbeater, Executive Director

Report of GENESIS The Counseling Group

To the Honorable Commissioners of Belknap County:

Please accept the following report from GENESIS—The Counseling Group for the 1995 calendar year.

Belknap County funding allows us to provide mental health counseling to county residents between the ages of 18 and 60 who have little or no insurance or resources to pay for the services they require. With the county's support, these individuals receive services that in many cases are required for their very survival. An Incentive Grant this summer helped us to implement a Summer Youth Program for 15 young people between the ages of 11 and 15 with severe behavior problems. The program was so successful that, with county support, we have implemented an After-School Program in Meredith and are researching another location. The philosophy behind these programs is that by making an investment in these young people today, they will not become a financial burden on the county when they reach adulthood.

During the past 12 months of 1995, the numbers of adult residents requiring services was so great that we were forced to severely limit the amount of services they received so that we could provide some help to all who needed it. The numbers of residents seeking services increased by 19 percent in this one year alone (an increase of 35 percent from two years ago), yet we had to provide each of them, on average, with fewer hours of service. 674 adult residents of Belknap County received 4,097 hours of service. From the total number served, 21 percent (143 residents) had no insurance coverage at all while others had only partial insurance coverage.

County funding covers individual, couples and family psychotherapy, along with medication monitoring. It does not cover the residents that we serve in the House of Corrections and the County Nursing Home. The residents in these two locations usually have very limited or no insurance coverage at all. In fact, we received insurance reimbursement for less than half of the services provided. Yet GENESIS Clinicians, in 1995, provided a total of 126 hours of service at these two locations; 23 percent of that time was spent providing services that were not covered by insurance, such as advising county staff, evaluating or supporting nursing home residents covered by Medicare only, emergency service evaluations of inmates, and psychiatric consultations.

On behalf of the 674 adult county residents served by GENESIS—The Counseling Group, I thank the County Commissioners and members of the Delegation for their support during 1995.

Respectfully submitted,
JAMES M. PISCIOTTA, ACSW
Executive Director

